# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

#### CURRENT REPORT

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 3, 2021

# WOLVERINE WORLD WIDE, INC.

(Exact name of registrant as specified in its charter)

Delaware	001-06024	38-1185150
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)
9341 Courtland Drive N.E.	, Rockford , Michigan	49351
(Address of princip	al executive offices)	(Zip Code)

Registrant's telephone number, including area code: (616) 866-5500

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Derecommencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

 Securities registered pursuant to Section 12(b) of the Act:

 Title of each class
 Trading symbol
 Name of each exchange on which registered

 Common Stock, \$1 Par Value
 WWW
 New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company 🗌

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 7.01 Regulation FD Disclosure.

On August 3, 2021, Wolverine World Wide, Inc. (the "Company") announced it had acquired all of the outstanding shares of Lady of Leisure Investco Limited (the "Acquired Company"). The Acquired Company owns the Sweaty Betty brand and activewear business.

Copies of the Company's press release and investor presentation regarding the acquisition are attached hereto as Exhibits 99.1 and 99.2, respectively, and are incorporated herein by reference.

Item 9.01	Financial Statements and E		Statements and Exhibits.	
	(d)	Exhibits:		
		99.1	Press release dated August 3, 2021.	
		99.2	Investor Presentation dated August 3, 2021	
		104	The cover page from this Current Report on Form 8-K, formatted in Inline XBRL (included as Exhibit 101).	

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 3, 2021

WOLVERINE WORLD WIDE, INC. (Registrant)

/s/ Michael D. Stornant Michael D. Stornant Senior Vice President, Chief Financial Officer and Treasurer



9341 Courtland Drive, Rockford, MI 49351 Phone (616) 866-5500

> FOR IMMEDIATE RELEASE CONTACT: Layne Hebert Layne@Lividini.com

#### Wolverine Worldwide Acquires Women's Activewear Brand Sweaty Betty

- Adds digitally-native, premium global apparel brand to the Company's portfolio, which is expected to fuel growth and enhance Wolverine Worldwide's fast-growing eCommerce business
- Expected to be accretive to earnings in year one
- Wolverine Worldwide to hold a conference call today, August 3, 2021, at 10:30 a.m. EDT

ROCKFORD, Mich., August 3, 2021 – Wolverine World Wide, Inc. (NYSE: WWW), which operates one of the world's largest portfolios of footwear and lifestyle brands, today announced that it has acquired Sweaty Betty®, a global fitness and lifestyle brand on a mission to empower women. The all-cash transaction is valued at approximately \$410 million and closed on August 2, 2021.

Founded in 1998, Sweaty Betty has quickly grown to become a global brand designed by women for women. It has cultivated a loyal following through its purpose-driven mission and high quality products, including a wide array of innovative and on-trend tops, bottoms, swimwear, outerwear, and accessories. Distributed around the world, over eighty percent of the brand's revenue currently comes through direct-to-consumer channels, allowing deep connections with its passionate consumer base.

"The acquisition of Sweaty Betty complements our strategic shift over the last several years from a traditional footwear wholesaler into a consumer-obsessed, digital-focused growth company. It also gives us a leadership position in the growing women's activewear category," said Blake W. Krueger, Wolverine's Chairman and Chief Executive Officer. "Wolverine Worldwide has a long and successful track record of acquiring and building brands, including performance brands like Sweaty Betty, and we are thrilled to welcome them to our Company."

"Sweaty Betty aligns perfectly with our strategic growth plan for Wolverine Worldwide, as we focus on growing digital channels, expanding our international footprint, and building our brand portfolio beyond footwear," said Brendan Hoffman, President of Wolverine Worldwide. "Sweaty Betty's expertise and focus on apparel, female consumers, and best-in-class digital execution has proven to be a winning combination. We are excited to support the brand's continued growth while learning from its digital-first mindset and leveraging that strength across our portfolio."

Sweaty Betty's Chief Executive Officer, Julia Straus, will continue to lead the brand and will report to Hoffman. "Sweaty Betty has seen incredible growth over the past few years, and we are excited to further accelerate this growth as part of the Wolverine Worldwide family," said Straus. "From the moment I met the team at Wolverine Worldwide, I knew they were the right partner to support us in the next chapter of

Sweaty Betty. Their portfolio of purpose-driven heritage brands, knowledge and expertise in building performance brands, robust international distribution, and supply chain expertise provides a strong platform to expand Sweaty Betty and further our mission to '*empower more women through fitness all over the world*."

"We founded Sweaty Betty in 1998 with the purpose to empower women through fitness, and today we are delighted to have found the right partner in Wolverine Worldwide, a company that is perfectly positioned to support the acceleration of our mission," said Tamara and Simon Hill-Norton, Founders of Sweaty Betty. "We're so proud to have built an incredible community of active women who inspire us daily and are excited to see this powerful and supportive community grow worldwide."

#### TRANSACTION DETAILS

Effective August 2, 2021, Wolverine Worldwide acquired all the shares of Lady of Leisure InvestCo Limited, the entity that owns the Sweaty Betty brand, from *L* Catterton and other shareholders for approximately \$410 million, funded by cash and the Company's revolving line of credit. It is expected to be accretive to earnings in year one.

Additional details about the transaction are contained in a presentation under "Webcasts and Presentations" in the Investor Relations section of www.wolverineworldwide.com

Rothschild & Co. served as financial advisor to Wolverine Worldwide, with Baker McKenzie and Honigman LLP as legal advisors. Goldman Sachs International served as lead financial advisor to Sweaty Betty; Financo/Raymond James served as financial advisor to Sweaty Betty; Gibson Dunn & Crutcher LLP served as lead legal advisors to *L* Catterton, Wittington Investments Limited, and Sweaty Betty; and Pinsent Masons LLP served as legal advisors to Sweaty Betty.

#### CONFERENCE CALL INFORMATION

The Company will host a conference call today at 10:30 a.m. EST to discuss this acquisition. The conference call may be accessed live by calling toll-free 1-877-407-4018 or international toll 1-201-689-8471. You may also access the webcast under "Webcasts and Presentations" in the Investor Relations section of <u>www.wolverineworldwide.com</u>. A replay of the conference call will be available on the Company's website for a period of approximately 30 days.

#### ABOUT WOLVERINE WORLDWIDE

Founded in 1883 on the belief in the possibility of opportunity, Wolverine World Wide, Inc. (NYSE:WWW) is one of the world's leading marketers and licensors of branded casual, active lifestyle, work, outdoor sport, athletic, children's and uniform footwear and apparel. Through a diverse portfolio of highly recognized brands, our products are designed to empower, engage and inspire our consumers every step of the way. The company's portfolio includes <u>Sweaty Betty@</u>, <u>Merrell@</u>, <u>Saucony@</u>, <u>Sperry@</u>, <u>Hush Puppies@</u>, <u>Wolverine@</u>, <u>Keds@</u>, <u>Chacc@</u>, <u>Bates@</u>, <u>HYTEST@</u>, and <u>Stride Rite@</u>. Wolverine Worldwide is also the global footwear licensee of the popular brands <u>Cat@</u> and <u>Harley-Davidson@</u>. Based in Rockford, Michigan, for more than 130 years, the company's products are carried by leading retailers in the U.S. and globally in approximately 170 countries and territories. For additional information, please visit our website, <u>www.wolverineworldwide.com</u> or visit us on <u>Facebook</u>, <u>LinkedIn</u>, and <u>Instagram</u>.

#### ABOUT SWEATY BETTY

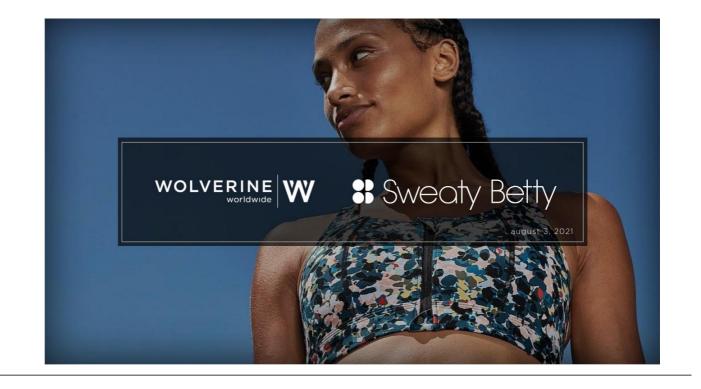
Leading British activewear and lifestyle brand Sweaty Betty has been on a mission to empower women through fitness and beyond since 1998. The brand's loyal, fast-growing and global community of active women has female empowerment and inclusivity at its core. Famous for bum-sculpting leggings and innovative prints, Sweaty Betty combines fitness and style with technical high-performance fabrics and responsibly sourced materials. Based in London, the design team create multi-sport, beautiful and technical clothes that flatter a woman's body, giving her the confidence to take on the world.

In addition to its website which services customers globally, Sweaty Betty has shops in the UK and Asia, in addition to being in Selfridges, Harrods and shop-in-shops in over 99 Nordstrom stores across North America. The brand's products can also be found at leading retailers all over the world. For more information, please visit www.sweatybetty.com

#### FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements, including statements regarding the Company's expectations that the Sweaty Betty acquisition will be accretive to earnings in year one, fuel growth and enhance the Company's eCommerce business, and the Company's strategic growth plan. In addition, words such as "estimates," "anticipates," "forecasts," "step," "plans," "predicts," "focused," "projects," "outlook," "is likely," "expects," "intends," "should," "will," "confident," variations of such words, and similar expressions are intended to identify forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties, and assumptions ("Risk Factors") that are difficult to predict with regard to timing, extent, likelihood, and degree of occurrence. Risk Factors include, among others: the effects of the COVID-19 pandemic on the Company's business, operations, financial results and liquidity, including the duration and magnitude of such effects, which will depend on numerous evolving factors that the Company cannot currently accurately predict or assess, including: the duration and scope of the pandemic; the negative impact on global and regional markets, economies and economic activity, including the duration and magnitude of its impact on unemployment rates, consumer discretionary spending and levels of consumer confidence; actions governments, business conditions, interest rates, tax policies and other factors affecting consumer spending in the markets and regions in which the Company's products recover after the pandemic subsides; changes in general economic conditions, employment rates, business conditions, interest rates, increases or changes in duties, tariffs, quotas or applicable assessments in countries of import and export; foreign currency exchange references; the inability to effectively manage inventory levels; increases or changes in duties, tariffs, quotas or applicable associated with foreign sourcing; the cost and availability of raw

doing business in developing countries, and politically or economically volatile areas; the ability to secure and protect owned intellectual property or use licensed intellectual property; the impact of regulation, regulatory and legal proceedings and legal compliance risks, including compliance with federal, state and local laws and regulations relating to the protection of the environment, environmental remediation and other related costs, and litigation or other legal proceedings relating to the protection of the environment or environmental effects on human health; the potential breach of the Company's databases or other systems, or those of its vendors, which contain certain personal information, payment card data or proprietary information, due to cyberattack or other similar events; problems affecting the Company's success in integrating acquired businesses, and implementing new initiatives and ventures; the risk of impairment to goodwill and other intangibles; changes in future pension funding requirements and pension expenses; and additional factors discussed in the Company's reports filed with the Securities and Exchange Commission and exhibits thereto. The foregoing Risk Factors, as well as other existing Risk Factors and new Risk Factors that emerge from time to time, may cause actual results to differ materially from those contained in any forward-looking statements. Given these or other risks and uncertainties, investors should not place undue reliance on forward-looking statements.



# **Forward Looking Statements**

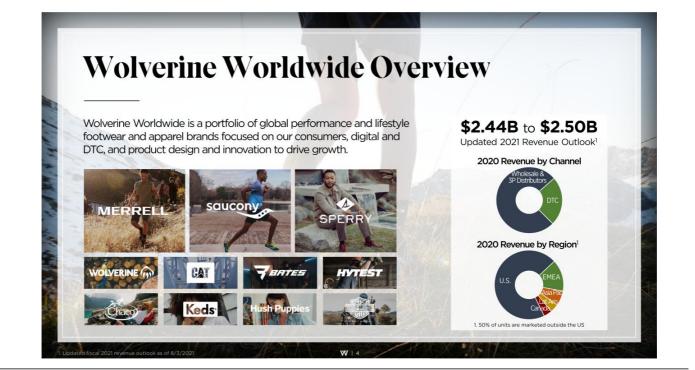
This presentation contains forward-looking statements, including statements regarding the Company's 2021 revenue and EPS outlook, Sweaty Betty's approximate 2021 revenue, the expected EPS and adjusted EPS benefit of the acquisition. These statements are not guarantees of future performance and involve certain risk, uncertainties, and assumptions ('Risk Factors') that are difficult to predict with regard to timing, extent, likelihood, and degree of occurrence. Risk Factors include, among others: the effects of the COVID-19 pandemic on the Company's business, operations, financial results and fujicidity, including the duration and magnitude of such effects, which will depend on numerous evolving factors that the Company's business, operations, financial results and fujicidity. Including the duration and magnitude of such effects, which will depend on numerous evolving factors that the Company's predict areases, including, the duration and magnitude of such effects, schneps in global and regional markets, economics and conomic activity, including the duration and magnitude of the pandemic, changes in global and regional markets, economics and lonkidulas take in response to the pandemic, the effects of the factors affecting compare discretionary and there canterparties, and how quickly economics and demand for the factors affecting and the factors affecting and including the duration in the markets and regions in which the Company's products recover and parell tends and consumer preferences the inability to markets, increases or changes in duties, tariffs, quotas or applicable assessments in countries of import and export, foreign currency exchange rate fluctuations; currency restrictions; subordises and labor for contract manufacturers; labor disruptions, quality issues, price increases or other siss arolated to the significant investment in, and performance and protect owned intellectual property or use leagned in the pandemic, the posted consumer preferences the inability to any activations; currency restriction

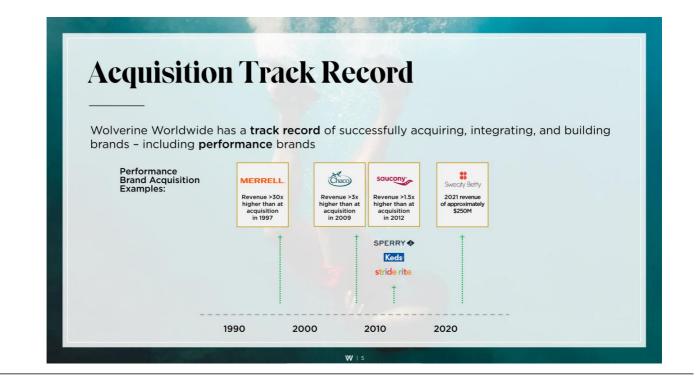
This presentation includes non-GAAP financial measures which are indicated by footnote references. Page 20 at the end of this presentation includes reconciliations of the non-GAAP financial measures to the most comparable GAAP financial measures.

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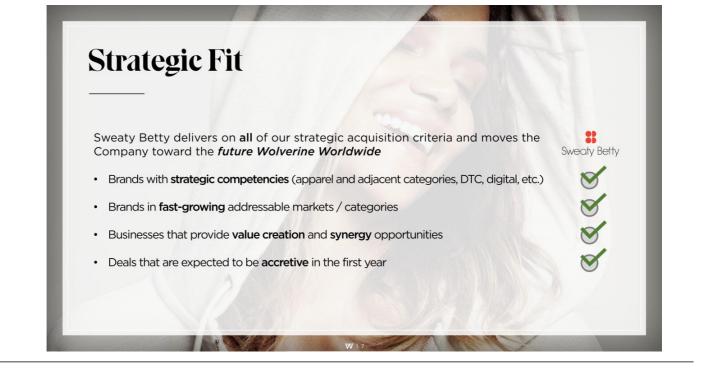
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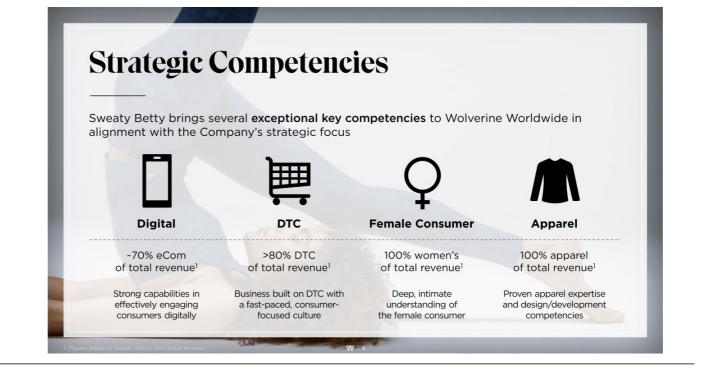






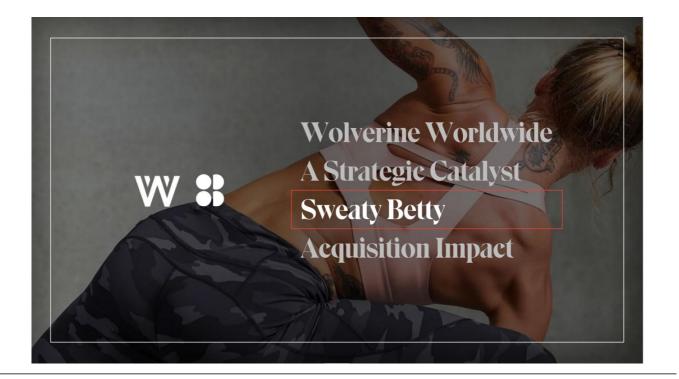


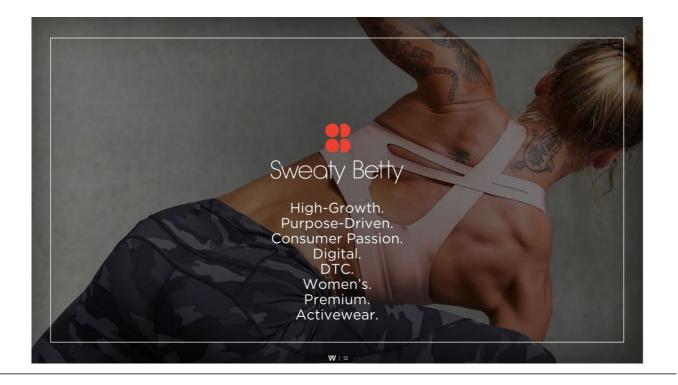


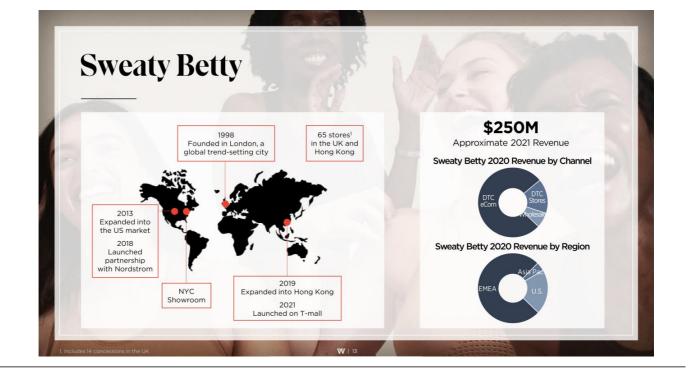


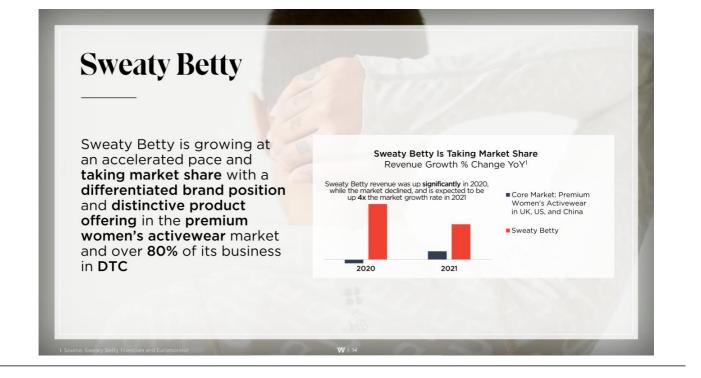


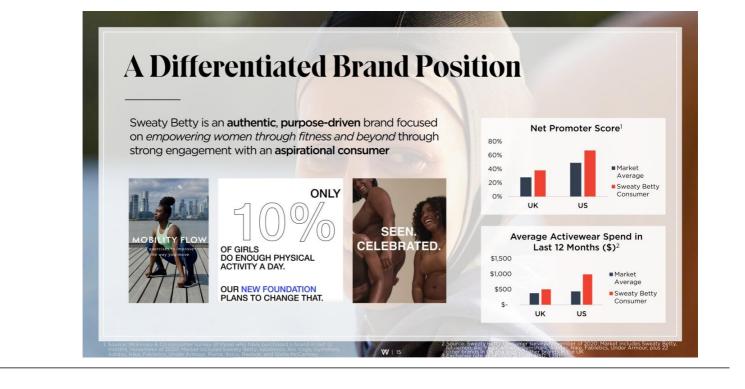


















# Transaction Summary

Enterpris <mark>e Value</mark>	\$410 million			
aluation Multiple	16.0x EV/EBITDA <sup>1</sup>			
Management Retention	Talented leadership team will be retained.			
Closing Date	August 2, 2021			
Financing	Financed through a combination of existing cash and borrowing under the Company's revolving credit facility. Post-acquisition, year-end net leverage, as defined by the Company's credit facility, is expected to be less than 2.2x.			
Accretion	Expected to be accretive in Year 1. Adjusted EPS benefit in fiscal 2021 of \$0.04. <sup>2</sup>			
Updated 2021 Outlook	Revenue of \$2.44B to \$2.50B Adjusted EPS of \$2.24 to \$2.34 <sup>2</sup> Reported EPS of \$1.85 to \$1.95			

TO ADJUST (U	F REPORTED DILUTED EF FED DILUTED EPS* naudited) millions)	PS		
	GAAP Basis	Adju	stments	As Adjusted
Pre-Acquisition EPS Outlook - Fiscal 2021	\$1.85 - \$1.95	\$	0.35	\$2.20 - \$2.30
Acquisition EPS Impact - Fiscal 2021	\$0.00 - \$0.00	\$	0.04	\$0.04 - \$0.04
Post-Acquisition EPS Outlook - Fiscal 2021	\$1.85 - \$1.95	\$	0.39	\$2.24 - \$2.34
2021 adjustments reflect estimated environmental and costs and certain other costs caused by the COVID-19	ally Accepted Accounting Principles ("GAA to the COVID-19 pandemic including air for ves these non-GAAP measures provide usel ating measures and to better identify trend	.P"), the Co sight costs, 'ul informat Is in our bu	mpany describes credit loss expen ion to both mana siness. The adjust	what certain financial measure ses, severance expenses, and c gement and investors to increa ed financial results are used by

