## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 7, 2024

### WOLVERINE WORLD WIDE, INC.

(Exact name of registrant as specified in its charter)

Delaware	001-06024	38-1185150
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)
9341 Courtland Drive N.E.	, Rockford , Michigan	49351
(Address of princip	al executive offices)	(Zip Code)

Registrant's telephone number, including area code: (616) 866-5500

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dere-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Title of each class

Common Stock, \$1 Par Value

Securities registered pursuant to Section 12(b) of the Act: <u>Trading symbol</u> WWW

Name of each exchange on which registered New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

### Item 7.01 Regulation FD Disclosure.

Wolverine World Wide, Inc. (the "Company") is furnishing the investor relations presentation attached as Exhibit 99.1 to this Current Report on Form 8-K, which is incorporated by reference herein.

The Company's investor relations presentation has been posted to the Company's website, www.wolverineworldwide.com. The Company plans to use its website to disseminate future updates to its investor relations presentation, which includes important information about the Company, and does not intend to file or furnish a Form 8-K alerting investors each time the presentation is updated.

This Item 7.01 and Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing. The Company makes no admission as to the materiality of the information in this Item 7.01 or the presentation available on the Company's website. The Company undertakes no duty or obligation to publicly update or revise the information contained in this Item 7.01 or the presentation available on the Company's website, although it may do so from time to time as its management believes is appropriate or as required by applicable law. Any such updating may be made through the filing of other reports or documents with the Securities and Exchange Commission, through press releases, by updating its website, or through other public disclosure.

Item 9.01	Financial Statements and Exhibits.

(d) Exhibits:

99.1 Investor Presentation dated August 7, 2024.

104 The cover page from this Current Report on Form 8-K, formatted in Inline XBRL (included as Exhibit 101).

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 7, 2024

WOLVERINE WORLD WIDE, INC. (Registrant)

/s/ Taryn L. Miller Taryn L. Miller Chief Financial Officer and Treasurer





# Forward-Looking Statements

The sevence units forward-looking statements, including statements regarding the commercial divers, competitive davlardage and ficiencies of the Company's global platforms, the pace and vegocy of the Company's groups in the company's global platforms, the pace and vegocy of the Company's groups in the company's global platforms, the pace and vegocy of the Company's groups in the company's groups in the company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of the Company's global platforms, the pace and vegocy of Company's global platforms, the pace and vegocy, flatformacial platforms, the vegocial platforms, vegoci

### Non-GAAP Information

Non-GAAP Information
Neasures referred to in this presentation as "adjusted" financial results and the financial results of the "ongoing business" are non-GAAP measures. Adjusted financial results exclude environmental and other related costs net of
recoveries, non-cosh impoirment of long-lived assets, reorganization costs, and gain on the sale of businesses, trademarks and hong-lived assets. The financial results of the ongoing business exclude financial results for the Speny
business, fact business and Wolverine Leathers business prior to the respective dates of sale of such businesses. The financial results of the ongoing business exclude financial results from the Speny
business, fact business and Wolverine Leathers business prior to the respective dates of sale of such businesses. The function of Hush Puppies North America to a
presents constant currency information, which is a non-GAAP measure that excludes the impact of fluctuations in foreign currency exchange nates. The Company calculates constant currency basis by converting on the sale of of the stores and business. The Company calculates constant currency basis by converting that excludes the impact of fluctuated amounts to the Company solutions in foreign currency exchange nates. The Company calculates constant currency basis by converting these adjusted amounts to the Company solutions performance in the most circle type company balewest base non-GAAP financial
provides valuable supplemental information regarding its results of operations, consistent with how the Company solutes performance. The Company base to solution of the above non-GAAP financial
currency before the solution of the adove non-GAAP financial
currency before the results to operations foreign the endicative of core operating results and enable better identification of trends in our business. The adjusted financial results or used by
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currency base base company believes these non-GAAP financial
currency base base converting th

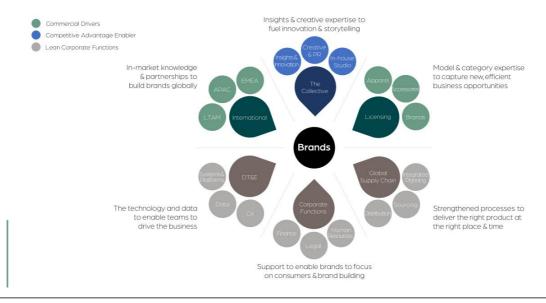
# Vision: Consumer-Obsessed, Global Brand Builders



# Authentic & Innovative Brands

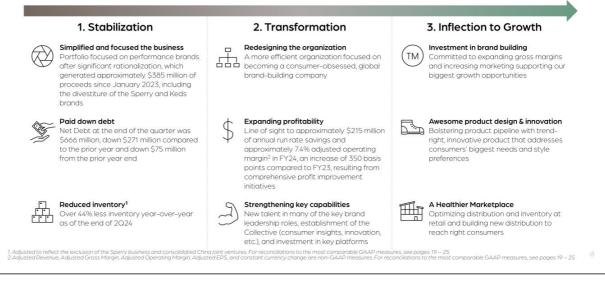






# Strategic Turnaround Unleashing Profitable Growth

The Company is executing its turnaround with great pace and urgency in three chapters:

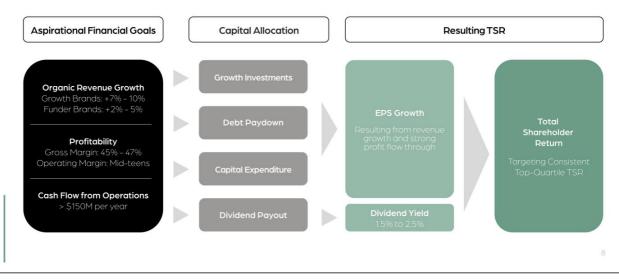


Global Licensing Team

### Transformation \$ 2 ħ **Redesigning the Organization Expand Profitability** Investing in Brand Building Establishing a cost structure that Proactive initiatives in 2023 enabling This new cost structure also allows for expanded profitability, improved operating cash flow, and capacity for enables improved profitability and investment to drive the growth of our enhanced capabilities aimed at building brands through our brand building model investment to support the brands transformation. Key highlights include: Brand-Building Model Examples of Capability Building: -Annual run rate of gross savings from The Collective profit improvement initiatives of approximately \$215 million (\$73 million IHE IAR recognized in 2023) from organizational The Agency restructuring, streamlined supply chain, operating group synergies, and other indirect cost savings initiatives Consumer insights, market intelligence and innovation Creative and PR services In-house creative studio -Lower supply chain costs in 2024 due to lack of 2023 transitory costs +

# Shareholder Value Creation

The Company aspires to deliver top-quartile TSR over time as follows:



2Q24 Financial Results & FY24 Outlook

# 2Q24 Financial Results

Financial results for 2024, and comparable results from 2023, in each case, for our ongoing business, exclude the impact of Keds, which was sold in February 2023, the U.S. Wolverine Leathers business, which was sold in August 2023, the non-U.S. Wolverine Leathers business, which was sold in December 2023, and the Sperry business, which was sold in January 2024. Tables have been provided in the back of this release showing the impact of these adjustments on financial results for 2024 and 2023.

Prior to the fourth quarter of 2023, Sperry®, Keds®, and Hush Puppies® financial results were reported in the Lifestyle Group. As of the fourth quarter of 2023, the Lifestyle Group is no longer a reportable segment and the financial results for Sperry®, Keds®, and Hush Puppies® are included in Other. Prior period disclosures have been adjusted.

# 2Q24 Financial Results

Financial results for ongoing business<sup>1</sup> as of June 29, 2024:

	2Q24 Results	2Q24 Guidance <sup>2</sup>
Adjusted Revenue <sup>3</sup>	<b>\$425 million</b> Y/Y:-18.4% // C\$ -18.3%	\$410 million
Adjusted Gross Margin <sup>3</sup>	<b>43.1%</b> Y/Y: +400 bps	Approximately 43%
Adjusted Operating Margin <sup>3</sup>	<b>6.3%</b> Y/Y: -10 bps	Approximately 5.0%
Adjusted EPS <sup>3</sup>	<b>\$0.15</b> Y/Y:-21.1% // C\$ -15.8%	\$0.10

Ongoing business which excludes the impact of the U.S. Welverine Leathers business, which was sold in August 2023, the non-U.S. Welverine Leathers business, which was sold in December 2023, and Sperry sold in January 2024. The Company has provided a concollation of the non-GAAP revenue francial measure at the enters of the presentation. Couldance issued as of May 2024, and updated to reflect the learning and earnounced on May 1 for our Merel and Spuerel and Spueres is doubted to reflect the learning and earnounced on May 1 for our Merel and Spuerel and Spueres. Soldisted Revenue, Adukted Gross Margin, Adjusted Operating EDS, and constant currency change are non-GAAP measures are cenciliations to the most comparable GAAP measures, see pages 19 – 25

# Revenue Performance & Outlook by Group

Active	FY23 Results: 2Q24 Results: FY24 Outlook:	\$1,439 million (-8.3% Y/Y) \$306 million (-20.2% Y/Y) Decline mid-teens Y/Y		Work	FY23 Results: 2024 Results: FY24 Outlook:	\$481 million (-18.6% Y/Y) \$105 million (-10.9% Y/Y) Decline high-single-digits Y/Y
Group	3Q24 Outlook:	Decline low-teens Y/Y		Group	3Q24 Outlook:	Decline high-single-digits Y/Y Decline high-single-digits Y/Y
MERRELL	FY23 Results: 2Q24 Results:	\$676 million (-11.6% Y/Y) \$143 million (-19.2% Y/Y)			FY23 Results: 2024 Results:	\$201 million (-18.7% Y/Y) \$40 million (-3.1% Y/Y)
	FY24 Outlook: 3Q24 Outlook:	Decline low double-digits Y/Y Decline mid-single-digits Y/Y	27		FY24 Outlook: 3Q24 Outlook:	Decline mid-single-digits Y/\ Decline high-single-digits Y/
			nue			
			Seve	CAT		
saucony	- FY23 Results:	\$496 million (-1.9% Y/Y)	dno H			
Saucony	2Q24 Results:	\$102 million (-28.0% Y/Y)	Gro			
	FY24 Outlook 3Q24 Outlook	Decline low twenties Y/Y Decline low twenties Y/Y	Dercent of Total Group Revenue <sup>1</sup>			
			t of 1			
SWEATY ВЕТТУ	F120 Results.	\$204 million (-3.6% Y/Y)	ceni	Bates		
	2Q24 Results: FY24 Outlook	\$44 million (flat Y/Y) Flat Y/Y	Den	HyTest		
	3Q24 Outlook	Grow low-single-digits Y/Y	Ц	Harley-Davidson		

# 2Q24 Performance Table

(in millions)	June 29, 2024	July 1, 2023	Y/Y Change	Constant Currency Change
Reported Segment Revenue Results:				
Active Group	\$305.9	\$383.3	(20.2%)	(20.0%)
Work Group	\$105.0	\$117.8	(10.9%)	(11.0%)
Other	\$14.3	\$88.0	(83.8%)	(83.8%)
Total Revenue	\$425.2	\$589.1	(27.8%)	(27.7%)
Ongoing Total Revenue <sup>1</sup>	\$424.8	\$520.9	(18.4%)	(18.3%)
Reported:				
Gross Margin	43.1%	38.7%	440 bps	
Operating Margin	6.8%	7.8%	(100) bps	
Diluted Earnings Per Share	\$0.17	\$0.30	(43.3%)	
Non–GAAP and Ongoing business <sup>1</sup> :				
Adjusted Gross Margin	43.1%	39.1%	400 bps	
Adjusted Operating Margin	6.3%	6.4%	(10) bps	
Adjusted Diluted Earnings Per Share	\$0.15	\$0.19	(21.1%)	
Constant Currency Earnings Per Share	\$0.16	\$0.19	(15.8%)	

Inventory: at the end of the quarter was \$297 million, down 44% from last year for the ongoing business

Net Debt: at the end of the quarter was \$666 million, down \$271 million from the prior year. The Company's bank-defined leverage ratio was 3.9x. We continue to expect to end the year below 3.0x.

1. Ongoing business which excludes the impact of Keds, which was sold in February 2023, the U.S. Wolverine Leathers business, which was sold in August 2023, the non-U.S. Wolverine Leathers business, which was sold in December 2023, and Sperry sold in January 2024. The Company has provided a reconciliation of the non-GAAP revenue financial measure to the directly comparable GAAP financial measure at the end of the presentation.

FY24 Guidance for Ongoing<sup>1</sup> Business The outlook for 2024, and comparable results from 2023, in each case, for our ongoing business now also exclude the impact of Sperry, which was sold in January 2024, and reflects the new licensing model recently announced on May 1 for our Merrell and Saucony kids business:

\$1.71B – \$1.73B	Revenue -13.7% vs. FY23 (at mid-point of guidance)	We are raising the mid-point of our guidance by \$15M versus our May outlook. While we continue to operate in a dynamic environment, our solid first half results, combined with the development of the order book for our global wholesale and distributor business, have strengthened our confidence in our outlook.
Approximately 44.5%	Adjusted Gross Margin <sup>(2)</sup>	As a result of the actions we've taken over the last year, we continue to expect strong gross margin expansion compared to 2023. These include supply chain and product cost savings, as well as brand protection actions, the benefit of healthier inventory levels and better mix of full price sales. These actions help yield record gross margin in 2024.
Approximately <b>7.4%</b>	Adjusted Operating Margin <sup>(2)</sup>	Working capital and cash flow optimization remains a priority in 2024. We expect inventory to decline by at least \$75 million during the year as we continue to work through specific areas of excess inventory. Operating free cash flow is expected in the range of \$110 million to \$130 million – with approximately \$35 million of capital expenditures. We expect net debt to
\$0.75 - \$0.85	Adjusted EPS <sup>(2)</sup> \$0.15 in 2023	improve by nearly \$175 million to \$565 million at year end.
<ol> <li>Ongoing business which excludes the impact of Keds, which December 2023, and Sperry sold in January 2024. The Com 2. Adjusted Gross Margin, Adjusted Operating Margin and Ad</li> </ol>	pany has provided a reconciliation of the non-GAAP rev	business, which was sold in August 2023, the non-U.S. Wolverine Leathers business, which was sold in verve financial measure to the directly comparable GAAP financial measure at the end of the presentation. for reconciliations to the mast comparable GAAP measure.

Supplemental & Non-GAAP Reconciliation Tables

RECON	CILIATION OF REP TO ADJUSTED R (Unaudited	EVENUE*				TION OF REPORTED IUE ON A CONSTAN (Unaudite (In millio)	T CURRENCY BASI			
	(In millions) GAAP Basis	s) Divestiture <sup>(1)</sup>	As Adjusted		GAAP Basis 2024–Q2	Foreign Exchange Impact	Constant Currency Basis 2024–Q2	GAAP Basis 2023–Q2	Reported Change	Constant Currency Change
D	£105.0	<u> </u>	<i><b><u></u> </b></i>	REVENUE						
Revenue - Fiscal 2024 Q2	\$425.2	\$0.4	\$424.8	Active Group	\$305.9	\$0.8	\$306.7	\$383.3	(20.2%)	(20.0%)
				Work Group	105	(0.1)	104.9	117.8	(10.9%)	(11.0%)
Revenue - Fiscal 2023 Q2	\$589.1	\$68.3	\$520.8	Other	14.3		14.3	88.0	(83.8%)	(83.8%)
(1) Q2 2024 adjustments reflect the	Sperry business results includ	ded in the consolidated conder	sed statement of	Total	\$425.2	\$0.7	\$425.9	\$589.1	(27.8%)	(27.7%)

(1) V2.2024 Outputments (This is a specify about a value value) is a value value of the value val Value v

### RECONCILIATION OF REPORTED GROSS MARGIN TO ADJUSTED GROSS MARGIN \* (Unaudited)

(In millions)

	GAAP Basis	Divestiture (1)	As Adjusted
Gross Profit - Fiscal 2024 Q2	\$183.2	(\$0.3)	\$182.9
Gross margin	43.1%		43.1%
Gross Profit - Fiscal 2023 Q2	\$227.8	(\$24.4)	\$203.4
Gross margin	38.7%		39.1%

Q2 2023 adjustments reflect results for the Sperry business and Wolverine Leathers business included in the consolidated condensed statement of operations.

# RECONCILIATION OF REPORTED OPERATING MARGIN TO ADJUSTED OPERATING MARGIN (Unaudited) (In millions)

	GAAP Basis	Adjustments (1)	Divestiture (2)	As Adjusted
Operating Profit - Fiscal 2024 Q2	\$29.1	(\$3.5)	\$1.2	\$26.8
Operating margin	6.8%			6.3%
Operating Profit - Fiscal 2023 Q2	\$46.1	(\$11.7)	(\$0.9)	\$33.5
Operating margin	7.8%			<i>6.4%</i>

costs and \$3.2 million for impairments of long-lived assets. Q2 2023 adjustments reflect \$29.4 million of environ ntal and other related costs net of recoveries, partially offset by \$15.6 million for impairments of long-lived assets and \$2.1 million of reorganization costs.

(2) 02 2024 adjustments reflect the Speny business results included in the consolidated condensed statement of operations, 02 2023 adjustments reflect results for the Speny business and Wolverine Leathers business included in the consolidated condensed statement of operations.

### RECONCILIATION OF REPORTED INVENTORY TO ADJUSTED INVENTORY\*

(Unaudited)

	(In millions)		
	GAAP Basis	Divestiture <sup>(1)</sup>	As Adjusted
Inventory - 2024 Q2	\$297.1	\$-	\$297.1
Inventory - 2024 Q1	\$354.3	\$-	\$354.3
Inventory - 2023 Q4	\$373.6	\$-	\$373.6
Inventory - 2023 Q3	\$563.8	\$100.6	\$463.2
Inventory - 2023 Q2	\$647.9	\$113.3	\$534.6
Inventory - 2023 Q1	\$725.9	\$120.5	\$605.4
Inventory – 2023 Q1 (1) Adjustments reflect the Sperry business and consolic			

		(U		OR COMPAR						RECON		DILUTE	PORTED 20 ED EPS FOR TO 2024 GL (Unaud		PARISON	TO AD	OJUSTED		
-	GAAP Ba	sis	Keds and Leathers vestiture		Sperry estiture <sup>(2)</sup>	A:	a Adjusted	_		GA.	AP Basis	Adju	stments <sup>(1)</sup>	Le	eds and eathers estiture <sup>(2)</sup>		Sperry estiture <sup>(3)</sup>	As	Adjusted
Revenue - Fiscal 2023	\$ 2,	242.9 \$	4	43.6 \$	207	.2 \$	1,992.	1 EPS	- Fiscal 2023	\$	(0.51)	\$	0.57	\$	(0.01)	\$	0.10	\$	0.15
(1) Adjustments reflect the	(eds business	and Wolverine Le	eathers busir	ness results inclu	ided in the co	nsolidated co	ondensed	(1)	Adjustments refle	ct non-cash	impairment of I	ong-lived	d assets, reorga	nization o	costs, costs as	sociated	with divestitur	es, debt m	odification
statement of operations.								cos	ts, partially offse	t by gain on t	he sale of bussi	nesses, tr	ademarks and	long-live	d assets, enviro	onmental	and other rela	ited costs	net of
(2) Adjustments reflect the	Control burgings	r roculte includes	in the cons	alidated conden	cod statemor	at of operatio	01	rec	overies, and SERI	curtailment	gain.								
(2) Adjustitients reflect the	aperi y busiries	a results included	in the const	siduled conden	seustuterne	ni or operatio	115.	(2)	Adjustments refle	ct the Keds I	usiness and W	olverine I	eathers busine	ss results	included in the	consolid	ated condens	ed statem	ent of
	REC	ONCILIATIO	N OF REP	PORTED 202	3 OPERA	TING MA	RGIN		rations.										
	т	ADJUSTE	OPERA	TING MARG	IN FOR CO	OMPARIS	N												
			TO 20	24 GUIDAN	ICE*			(3)	Adjustments refle	ict the Sperry	business result	ts inluded	in the consolid	ated cond	densed statem	ent of op	erations.		
				(Unaudited)															
				(In millions)															
		GAAP Basis	a Adj	justments <sup>(1)</sup>	Leo	ls and athers titure <sup>(2)</sup>	Speri Divestitu		As Adjuste	d									
Operating Profit (Loss) - F	iscal 2023	\$ (68	.2) \$	137.1	\$	(1.4)	\$	10.3	\$ 7	77.8									
Operating Margin		(3.0	)%						3	9%									
(1) Adjustments reflect \$185.3	million for a na			ved assets, \$47.1	1 million of rea	organization	osts, \$5.5 milli	on of costs		101020									
divestitures, partially offset by	\$90.4 million o	ain on the sale o	f businesses.	trademarks and	d lona-lived a	assets and \$10	0.4 million of en	vironmente	al and other relate	d									
costs net of recoveries.																			
(2) Adjustments reflect the Key	ds business an	d Molyarina Laat	borr buringe	e noculte includes	d in the conse	lidated cond	oncod statomo	nt of onero	tions										
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(3) Adjustments reflect the Spi							ensed stateme	in or opera											19

RECONCILIATION OF REPORTED DILUTED EPS TO ADJUSTED DILUTED EPS ON A CONSTANT CURRENCY BASIS\*

P Basis Ad	djustments <sup>(1)</sup>	Divestiture (2)	As Adjusted	Foreign Exchange	As Adjusted EPS
			Adjusted	Impact	On a Constant Currency Basis
\$0.17	(\$0.03)	\$0.01	\$0.15	\$0.01	\$0.16
\$0.30	(\$0.10)	(\$0.01)	\$0.19		
erry business results ir	cluded in the consolidate	d condensed statement of			suits for the Sperry
	\$0.30 mental and other rela other related costs re erry business results in	\$0.30 (\$0.10) mental and other related costs net of recoveri other related costs net of recoveries, partially my business results included in the consolidate	\$0.30 (\$0.10) (\$0.01) mental and other related casts net of recoveries, partially offset by impa other related casts net of recoveries, partially offset by impairments of la	\$0.30 (\$0.10) (\$0.01) \$0.19 mention on other related casts net of recoveries, particly offset by impairments of long-lived other related casts net of recoveries, particity affset by impairments of long-lived assets and in my business results included in the consolidated condensed statement of operations, 02.2033	50.30         (\$0.10)         (\$0.01)         \$0.19           mental and other related costs net of recoveries, partially offset by impairments of long-lived assets and recognitization costs.         and recoveries, partially offset by impairments of long-lived assets and recognitization costs.           after related costs net of recoveries, partially offset by impairments of long-lived assets and recognitization costs.         and recoveries, partially offset by impairments of long-lived assets and recognitization costs.           why basiness results included in the consolidated condensed attachment of operations 02 2023 adjustments reflect re-         adjustments reflect the cost of the cos

RECONCILIATION OF REPO REPORTED DILUTED E GUIDANCE AN		D ADJUSTED TO G DJUSTED DILUTEI		
	GAAP Basis	Divestiture Adjustments (1)	Other Adjustments (2)	As Adjusted
Revenue - Fiscal 2024 Full Year	\$1,714 - \$1,734	(\$4.0)		\$1,710 - \$1,730
Gross Margin - Fiscal 2024 Full Year	44.4%	0.1%		44.5%
Operating Margin - Fiscal 2024 Full Year	6.0%	0.7%	0.7%	7.4%
Dilutive EPS - Fiscal 2024 Full Year	\$0.53 -\$0.63	\$0.10	\$0.12	\$0.75 - \$0.85
Fiscal 2024 Full Year Supplemental information:				
Net Earnings	\$44 -\$52	\$8.0	\$10.0	\$62 - \$70
Net Earnings used to calculate diluted earnings per share	\$42 - \$50	\$8.0	\$10.0	\$60 - \$68

Shares used to calculate diluted earnings per share \$79.9 \$79.9

supplement the consolidated condensed financial statements presented in accordance with Generally Accepted Accounting Principles ("GAAP"), the Company describes what certain financial measures would have been if environmental and other related costs net of veries, non-cash impairment of long-lived assets and reorganization costs. The financial results of the ongoing business for 2023 and the second quarter of 2024 exclude financial results from the Sperry business, the Kets business and Wolverine. Leachers business, active discusses and the Company describes what certain financial results from the Sperry business, the Kets business and Wolverine. Leachers business, active discusses and the Company is closing in 2024. The Sperry® business test the revenue and operating profit from sale of Sperry® toroacts through the sale of the Sperry® business effective January 10, 2024. The Sperry® Jacobies set of the company describes and the Company describes and the Sperry® business including the Sperry® toroacts that the set of the Sperry® business effective January 10, 2024. The Sperry® Jacobies set of the company describes and the Sperry® business including the Sperry® business including the Sperry® business including the Sperry® business that certain the Sperry® business including the Sperry® business that certain the sperry business that certain the sperry business that certain the sperry business that certain the sperry® business revenue and operating profit will not reaccord the company closes of 10 the profit Sperry® business including the Sperry® business including the Sperry® business and the company closes and the sperry business that compare to covere dip transition service agreement. The Sperry® business and employees in the covere dip terms that and not be intered to the sperry® business and employees and the sperry business in the proves of the sperry® business and employees and the sperry business that covere dip terms and completes the transaction and costs intered winding dord condetes the transaction of nent to, and allo

The constant currency presentation, which is a non-GAAP measure, excludes the impact of fluctuations in foreign currency exchange rates. The Company believes providing constant currency information provides valuable supplemental information regarding results of operations, consistent with how the Company outlutes performance. The Company calculates constant currency information provides valuable supplemental information regarding results of company services. The company calculates constant currency information provides valuable supplemental information regarding results of company services and company services and company and the currency information results of company services and company ser

Management does not, nor should investors, consider such non-GAAP financial measu directly comparable GAAP measures are found in the financial tables above. tion prepared in accordance with GAAP. A reconciliation of all non-GAAP measures included in this press rele ares in isolation from, or as a substitution for, financial infor

uncery contact user transactions of the instance in the initial actions stature. The Sperry business effects the revenue and operating profit from side of Sperry products through the safe of the Sperry business effective January 10, 2024. The amounts also include revenue and operating profit associated with Sperry states not included in the divestiture which the Company has closed or is in the process of closing, costs associated with Sperry states not included in the divestiture to covered by the transaction and costs incurred withing whether the contaction and costs incurred withing down the Sperry business, including the Sperry business with joint writer partners, that are not covered by the transaction service agreement. The Sperry business revenue and operating profit advection of the Cost of the Sperry states and and operating profit associated with Sperry tables and and executing profit and cover and the the Cost of the Sperry states and the interval to and executing profit associated with Sperry states and and executing profit and covered by the transaction and cover and the state and the analysis associated with Sperry states and and executing profit associated with the state and the cover and the Sperry states and and approximation and covered by the transaction and cover and the analysis associated with sperry states and endiported by the analysis and the cover and the Sperry states and the analysis associated with the sperry states and and executing profit associated with Sperry states and endiported by the sperry states and endiported by the sperry states and the analysis associated with sperry states and the sperry states and endiported by the sperry states and the sperry s

# Divestiture and Business Model Changes Impact on Consolidated Revenue for 2022 and 2023

Consolidated	Q1	Q2	Q3	Q4	FY
2022 Revenue					
Reported	\$614.8	\$713.6	\$691.4	\$665.0	\$2,684.8
Adjustment for divestitures <sup>(1)</sup> :					
Leathers	(\$18.5)	(\$17.7)	(\$14.0)	(\$8.4)	(\$58.6)
Keds	(\$20.4)	(\$24.0)	(\$21.3)	(\$17.2)	(\$82.8)
Sperry	(\$72.3)	(\$74.9)	(\$78.9)	(\$68.0)	(\$294.2)
Ongoing business <sup>(2)</sup>	\$503.7	\$597.0	\$577.2	\$571.4	\$2,249.3
Adjustments for 2023 business model changes <sup>(3)</sup> :	(\$6.3)	(\$9.3)	(\$8.9)	(\$14.9)	(\$39.5)
Adjustments for 2024 business model changes <sup>(4)</sup> :		(\$4.6)	(\$7.5)	(\$8.1)	(\$20.2)
Ongoing business adjusted for business model changes	\$497.4	\$583.0	\$560.8	\$548.4	\$2,189.6
2023 Revenue					
Reported	\$599.4	\$589.1	\$527.7	\$526.7	\$2,242.9
Adjustment for divestitures <sup>(1)</sup> :					
Leathers	(\$12.5)	(\$10.9)	(\$8.2)	(\$5.5)	(\$37.1)
Keds	(\$6.5)				(\$6.5)
Sperry	(\$62.9)	(\$57.4)	(\$46.2)	(\$40.6)	(\$207.2)
Ongoing business <sup>(2)</sup>	\$517.5	\$520.8	\$473.3	\$480.5	\$1,992.1
Adjustments for 2023 business model changes <sup>(3)</sup> :	(\$13.0)	(\$13.5)	(\$16.9)	(\$13.9)	(\$57.3)
Adjustments for 2024 business model changes <sup>(4)</sup> :		(\$6.7)	(\$7.5)	(\$3.3)	(\$17.5)
Ongoing business adjusted for business model changes	\$504.5	\$500.6	\$448.9	\$463.3	\$1,917.3

1. Divestitures: Keds sold in February 2023; Leathers US sold in August 2023; Leathers Non-US sold in December 2023; Sperry sold in January 2024 2. Ongoing Business excludes the impact of Walverine Leathers, Karls: and Sparry. This represents a non-GAAD modeure

2. Ongoing Business excludes the impact of Wolverne Leathers, keas, and spery. Ins represens a num-uwant measure. 3. 2038 Business Model Changes, provided for enhanced comparability, include the impact of Hush Puppies North America transition to licensing model, Hush Puppies China IP sale, and China joint ventures converted to distributor

2024 Business Model Changes provided for enhanced comparability, include the impact of Merrell and Saucony Kids transition to licensing model. This represents a non-GAAP measure.

# Divestiture and Business Model Changes Impact on Brand and Segment Revenue for 2022 and 2023

Active Group	01	02	03	04	FY	Other
2022 Revenue						2022 Revenue
Reported	\$346.1	\$428.3	\$398.2	\$397.6	\$1,570.2	Reported
Adjustments for 2023 business model changes <sup>(II)</sup> Adjustments for 2024 business model changes <sup>(II)</sup>	(\$1.8)	(\$1.7) (\$4.6)	(\$0.5) (\$7.5)	(\$8.9) (\$8.1)	(\$12.8) (\$20.2)	Lifestyle Group Revenue moved to Other Reported – adjusted for segment change
Ongoing business adjusted for business model changes	\$344.3	\$422.0	\$390.2	\$380.7	\$1,537.2	Adjustment for divestitures <sup>(1)</sup> :
2023 Revenue						Leathers
Reported	\$385.9	\$383.3	\$328.6	\$341.3	\$1,439.1	Sperry Keds
Adjustments for 2023 business model changes <sup>(9)</sup> : Adjustments for 2024 business model changes <sup>(6)</sup> :	(\$5.5)	(\$7.1) (\$6.7)	(\$8.8) (\$7.5)	(\$13.2) (\$3.3)	(\$34.5) (\$17.5)	Ongoing business <sup>(2)</sup>
Ongoing business adjusted for business model changes	\$380.4	\$369.5	\$312.3	\$324.9	\$1,387.1	Adjustments for 2023 business model changes <sup>(1)</sup> :
Merrell	01	02	Q3	04	FY	Ongoing business adjusted for business model change
2022 Revenue						2023 Revenue
Reported	\$153.3	\$209.7	\$207.3	\$193.9	\$764.2	Reported
Adjustments for 2023 business model changes <sup>(II)</sup> Adjustments for 2024 business model changes <sup>(II)</sup>	(\$0.2)	(\$0.5) (\$3.0)	(\$0.6) (\$4.9)	(\$1.7) (\$4.3)	(\$3.1) (\$12.3)	Lifestyle Group Revenue moved to Other Reported – adjusted for segment change
Ongoing business adjusted for business model changes	\$153.1	\$206.2	\$201.8	\$187.8	\$748.9	Adjustment for divestitures <sup>(1)</sup> .
2023 Revenue						Leathers
Reported	\$180.3	\$176.7	\$157.0	\$161.8	\$675.8	Sperry Keds
Adjustments for 2023 business model changes <sup>(1)</sup> : Adjustments for 2024 business model changes <sup>(4)</sup> :	(\$0.8)	(\$0.9) (\$2.5)	(\$1.0) (\$4.2)	(\$1.8) (\$2.2)	(\$4.5) (\$9.0)	Ongoing business <sup>(2)</sup>
Ongoing business adjusted for business model changes	\$179.5	\$173.2	\$151.8	\$157.7	\$662.3	Adjustments for 2023 business model changes <sup>(i)</sup> :
Saucony	01	02	Q3	04	FY	Ongoing business adjusted for business model change
2022 Revenue						
Reported	\$109.4	\$139.4	\$135.3	\$121.3	\$505.3	
Adjustments for 2023 business model changes <sup>(3)</sup> . Adjustments for 2024 business model changes <sup>(3)</sup> .	(\$1.5)	(\$1.2) (\$1.6)	\$0.1 (\$2.6)	(\$7.1) (\$3.8)	(\$9.8) (\$7.9)	
Ongoing business adjusted for business model changes	\$107.9	\$136.6	\$132.8	\$110.4	\$487.6	
2023 Revenue						
Reported	\$132.6	\$141.7	\$116.4	\$105.1	\$495.8	
Adjustments for 2023 business model changes <sup>(3)</sup> Adjustments for 2024 business model changes <sup>(4)</sup>	(\$4.7)	(\$6.2) (\$4.1)	(\$7.8) (\$3.3)	(\$11.3) (\$1.1)	(\$30.0) (\$8.5)	
Oracina business adjusted for business model changes	\$127.9	\$131.4	\$105.3	\$92.7	\$457.2	

01	02	Q3	04	FY
\$22.1	\$24.7	\$17.7	\$12.2	\$76.6
\$108.1	\$121.1	\$117.7	\$100.7	\$447.5
\$130.2	\$145.8	\$135.4	\$112.9	\$524.1
(\$18.5)	(\$17.7)	(\$14.0)	(\$8.4)	(\$58.6)
(\$72.3)	(\$74.9)	(\$78.9)	(\$68.0)	(\$294.2)
(\$20.4)	(\$24.0)	(\$21.3)	(\$17.2)	(\$82.8)
\$19.1	\$29.2	\$21.2	\$19.3	\$88.7
(\$4.5)	(\$7.6)	(\$8.4)	(\$6.1)	(\$26.7)
\$14.5	\$21.5	\$12.8	\$13.2	\$62.1
\$13.7	\$13.1	\$13.3	\$60.1	\$100.2
\$85.3	\$74.9	\$62.8		\$223.0
\$99.0	\$88.0	\$76.1	\$60.1	\$323.2
(\$12.5)	(\$10.9)	(\$8.2)	(\$5.5)	(\$37.1)
(\$62.9)	(\$57.4)	(\$46.2)	(\$40.6)	(\$207.2)
(\$6.5)				(\$6.5)
\$17.1	\$19.7	\$21.7	\$14.0	\$72.5
(\$7.5)	(\$6.4)	(\$8.2)	(\$0.7)	(\$22.8)
\$9.6	\$13.3	\$13.6	\$13.3	\$49.8
	\$22.1 5108.1 5130.2 (518.5) (577.3) (520.4) <b>\$19.1</b> (\$4.5) 514.5 <b>\$18.7</b> 585.3 <b>\$900</b> (\$12.5) (\$43.9) (\$43.9) (\$45.19) (	522.1         524.7           5100.1         5121.1           5130.2         5145.8           (514.5)         (517.7)           (52.3)         (52.4)           537.1         537.2           545.5         527.5           514.5         527.5           514.7         515.1           505.3         524.9           636.0         (57.4)           645.0         (57.4)           545.5         527.5           514.7         515.1           505.3         524.9           636.0         (57.4)           645.9         (57.4)           645.9         (57.4)           515.7         515.1           516.7         516.1           517.5         516.2           518.7         516.1           642.9         (57.4)           519.7         (55.4)	5221         5247         9177           \$100.1         \$121.1         \$1177           \$150.2         \$145.8         \$155.4           \$152.2         \$145.8         \$155.4           \$152.2         \$145.8         \$155.4           \$152.3         \$177.7         \$150.5           \$152.4         \$172.7         \$150.5           \$152.5         \$122.8         \$157.9           \$144.5         \$27.5         \$12.8           \$147.5         \$27.5         \$12.8           \$143.5         \$27.5         \$12.8           \$143.7         \$13.1         \$11.3           \$68.0         \$74.9         \$62.6           \$143.7         \$15.1         \$11.3           \$68.0         \$68.0         \$68.0         \$68.0           \$143.6         \$15.7         \$15.4         \$14.2           \$143.7         \$15.1         \$11.3         \$16.8           \$68.0         \$68.0         \$68.0         \$67.4           \$68.0         \$167.7         \$16.4         \$162.7           \$68.0         \$167.7         \$167.7         \$167.7	\$22.1         \$24.7         \$17.7         \$12.2           \$100.1         \$11.1         \$11.7         \$10.0           \$130.2         \$144.6         \$131.1         \$11.7           \$100.3         \$154.6         \$137.4         \$112.9           \$101.5         \$137.7         \$15.4         \$112.9           \$101.6         \$137.1         \$11.0         \$16.4           \$12.2         \$107.7         \$51.6         \$112.9           \$101.6         \$137.7         \$51.6         \$112.9           \$120.6         \$127.9         \$56.0         \$12.4           \$120.6         \$12.7         \$11.3         \$11.3         \$11.3           \$141.5         \$27.5         \$12.8         \$15.2           \$11.7         \$11.1         \$11.3         \$60.1           \$145.5         \$27.5         \$12.8         \$15.2           \$11.7         \$11.1         \$11.3         \$60.1           \$12.0         \$12.7         \$14.0         \$15.7           \$13.3         \$60.1         \$15.9         \$15.0           \$13.0         \$15.74         \$14.22         \$15.9           \$14.30         \$15.97         \$14.0         \$15.9 </td

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