UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 5, 2020

WOLVERINE WORLD WIDE, INC.

(Exact name of registrant as specified in its charter)

	Delaware		001-06024	38-1185150
	(State or other jurisdiction of incorporation)	(Comm	nission File Number)	(IRS Employer Identification No.)
	9341 Courtland Drive N.E.,	Rockford	, Michigan	49351
	(Address of principal	l executive offices	s)	(Zip Code)
	Registrant's te	elephone numb	er, including area c	ode: (616) 866-5500
	opriate box below if the Form 8-K filing is sions (see General Instruction A.2. below)		multaneously satisf	y the filing obligation of the registrant under any of the
☐ Written com	munications pursuant to Rule 425 under th	ne Securities A	ct (17 CFR 230.425	5)
Soliciting m	aterial pursuant to Rule 14a-12 under the l	Evchange Act ((17 CED 240 14- 1	
_ conciding in	1	Exchange Act ((17 CFR 240.14a-1.	2)
_	cement communications pursuant to Rule			
☐ Pre-commer		14d-2(b) unde	er the Exchange Act	(17 CFR 240.14d-2(b))
☐ Pre-commer	acement communications pursuant to Rule	14d-2(b) unde	er the Exchange Act	(17 CFR 240.14d-2(b)) (17 CFR 240.13e-4(c))
☐ Pre-commer	acement communications pursuant to Rule	14d-2(b) unde	er the Exchange Act	(17 CFR 240.14d-2(b)) (17 CFR 240.13e-4(c))
☐ Pre-commer	acement communications pursuant to Rule acement communications pursuant to Rule	14d-2(b) unde 13e-4(c) under ties registered	or the Exchange Act or the Exchange Act pursuant to Section	(17 CFR 240.14d-2(b)) (17 CFR 240.13e-4(c)) 12(b) of the Act:
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Pre-commer	scement communications pursuant to Rule scement communications pursuant to Rule Securi Title of each class Common Stock, \$1 Par Val	14d-2(b) under 13e-4(c) under ties registered tue	or the Exchange Act r the Exchange Act pursuant to Section Trading symbol WWW mpany as defined in	(17 CFR 240.14d-2(b)) (17 CFR 240.13e-4(c)) 12(b) of the Act: Name of each exchange on which registered New York Stock Exchange Rule 405 of the Securities Act of 1933 (§230.405 of this

Item 2.02 Results of Operations and Financial Condition.

On August 5, 2020, the Company issued a press release announcing its financial results for the Company's second quarter of 2020, attached as Exhibit 99.1 to this Form 8-K (the "8-K"), which is hereby incorporated by reference. This 8-K and Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended (the "Securities Act"), or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

- (d) Exhibits:
 - 99.1 <u>Press Release dated August 5, 2020.</u>
 - The cover page from this Current Report on Form 8-K, formatted in Inline XBRL (included as Exhibit 101).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: August 5, 2020

WOLVERINE WORLD WIDE, INC. (Registrant)

/s/ Michael D. Stornant

Michael D. Stornant

Senior Vice President, Chief Financial Officer and Treasurer



9341 Courtland Drive NE, Rockford, MI 49351 Phone (616) 866-5500; Fax (616) 866-0257

> FOR IMMEDIATE RELEASE CONTACT: Michael D. Stornant (616) 866-5728

WOLVERINE WORLDWIDE REPORTS STRONG CASH FLOW AND BETTER-THAN-EXPECTED REVENUE AND EARNINGS FOR THE SECOND QUARTER

ROCKFORD, Mich., August 5, 2020 - Wolverine World Wide, Inc. (NYSE: WWW) today reported financial results for the second quarter ended June 27, 2020, that significantly exceeded its expectations across every key financial metric and provided an update on initiatives implemented to navigate the COVID-19 pandemic.

"The Company's second quarter results were much stronger than expected, despite the negative impact of unprecedented global market conditions and significant retail store closures for much of the time period," said Blake W. Krueger, Wolverine Worldwide's Chairman, Chief Executive Officer and President. "Our brands excelled online, with nearly triple-digit owned eCommerce revenue growth, benefiting from strength in key product categories that are resonating with consumers and the digital capabilities we have invested in over the last several years. The acceleration of our digital direct offense, together with our diversified and agile business model, enabled the Company to adapt to the rapidly changing marketplace and deliver positive earnings and exceptional cash flow in the quarter. We believe the Company is positioned well to accelerate out of the current market downturn once the impact of the pandemic subsides."

LIQUIDITY AND CASH FLOW UPDATE

During the second quarter, the Company took precautionary steps to further strengthen its balance sheet by prioritizing liquidity and net asset management. These actions proved very effective and include the implementation of cash enhancement and expense reduction initiatives, amendment of its Senior Credit Facility to increase flexibility within existing covenant requirements, and the sale of senior notes to enhance liquidity and provide longer-term financing.

The successful implementation of cash flow initiatives coupled with better-than-expected revenue and profit in the second quarter enabled the Company to generate \$116 million of operating cash flow in the quarter. The Company paid down its revolver debt by \$665 million, leaving a balance of \$125 million, and ended the second quarter with \$423 million of cash on hand, total liquidity of \$1.1 billion, including cash and available borrowing capacity under the revolver, and a much improved debt leverage position when compared to the first quarter. Given the strong cash performance in the second quarter, the Company now expects to generate \$200 million to \$250 million of operating cash flow for the full year.

SECOND QUARTER 2020 REVIEW

The Company's results for the second quarter significantly exceeded its expectations entering the quarter, including:

- Reported revenue was \$349.1 million, down 38.6% versus the prior year. On a constant currency basis, revenue was down 38.3% versus the prior year. Owned eCommerce revenue grew 96.0% versus the prior year.
- Reported gross margin was 42.2%, compared to 40.5% in the prior year.
- Reported operating margin was 2.1%, compared to 9.8% in the prior year. Adjusted operating margin was 5.1%, compared to 11.1% in the prior year.
- Reported diluted loss per share was \$0.02, compared to earnings per share of \$0.45 in the prior year. Adjusted diluted earnings per share were \$0.08, and, on a constant currency basis, were \$0.09, compared to \$0.52 in the prior year.
- Inventory at the end of the quarter was down 5.0% versus the prior year and down 7.0% when excluding the impact of new stores and the incremental cost of new tariffs.
- Cash flow from operating activities in the quarter was \$115.6 million, compared to \$136.3 million in the prior year.
- Cash on hand at the end of the quarter was \$422.6 million, compared to \$116.5 million in the prior year.

"The Company's response to the challenging environment has been exceptional," said Mike Stornant, Senior Vice President and Chief Financial Officer. "At the onset of the pandemic, we prioritized positive cash flow and a strong balance sheet, and we delivered approximately \$116 million of cash flow from operations during the second quarter – significantly above our expectations. Our inventory position improved meaningfully during the quarter, while gross margin expanded 170 basis points. These financial results are very encouraging and, importantly, are clear evidence of an operating model that can adjust quickly to unexpected challenges. While we expect the second half of the year to remain challenging, we are well prepared for various scenarios that may play out and are confident that the Company will remain strong during this volatile time."

NON-GAAP FINANCIAL MEASURES

Measures referred to as "adjusted" financial results exclude environmental and other related costs and environmental cost recoveries, and costs related to the COVID-19 pandemic, including reorganization and credit loss expenses. The Company also provided the increase in net inventories adjusted for new store inventories and incremental tariff costs within inventories. The Company also presents constant currency information, which is a non-GAAP measure that excludes the impact of fluctuations in foreign currency exchange rates. The Company believes providing constant currency information provides valuable supplemental information regarding results of operations, consistent with how the Company evaluates performance. The Company calculates constant currency basis by converting the current-period local currency financial results using the prior period exchange rates and comparing these adjusted amounts to our current period reported results. In addition, the Company presents a non-GAAP measure for inventory, which excludes the impact of new stores and the incremental cost of new tariffs. The Company believes providing this inventory number provides valuable supplemental information regarding results of operations, consistent with how the Company evaluates performance. The Company calculates this inventory number by excluding the inventories related to new stores and incremental tariff costs capitalized into inventory.

The Company has provided a reconciliation of the above non-GAAP financial measures to the most directly comparable GAAP financial measure. The Company believes these non-GAAP measures provide useful information to both management and investors to increase comparability of current period results to the prior period by adjusting for certain items that may not be indicative of core operating results and to better identify trends in our business. The adjusted financial results are used by management to, and allow

investors to, evaluate the operating performance of the Company on a comparable basis. Management does not, nor should investors, consider such non-GAAP financial measures in isolation from, or as a substitution for, financial information prepared in accordance with GAAP.

EARNINGS CALL INFORMATION

The Company will host a conference call today at 8:30 a.m. EST to discuss these results and current business trends. The conference call will be broadcast live and accessible under the "Investor Relations" tab at www.wolverineworldwide.com. A replay of the conference call will be available on the Company's website for a period of approximately 30 days.

ABOUT WOLVERINE WORLDWIDE

Founded in 1883 on the belief in the possibility of opportunity, Wolverine World Wide, Inc. (NYSE:WWW) is one of the world's leading marketers and licensors of branded casual, active lifestyle, work, outdoor sport, athletic, children's and uniform footwear and apparel. Through a diverse portfolio of highly recognized brands, our products are designed to empower, engage and inspire our consumers every step of the way. The company's portfolio includes Merrell®, Sperry®, Hush Puppies®, Saucony®, Wolverine®, Keds®, Stride Rite®, Chaco®, Bates®, and HYTEST®. Wolverine Worldwide is also the global footwear licensee of the popular brands Cat® and Harley-Davidson®. Based in Rockford, Michigan, for more than 130 years, the company's products are carried by leading retailers in the U.S. and globally in approximately 170 countries and territories. For additional information, please visit our website, www.wolverineworldwide.com.

FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements, including statements regarding the Company's expectations regarding its operating cash flow for the full year and its ability to generate cash flow in various economic environments. In addition, words such as "estimates," "anticipates," "believes," "forecasts," "step," "plans," "predicts," "focused," "projects," "outlook," "is likely," "expects," "intends," "should," "will," "confident," variations of such words, and similar expressions are intended to identify forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties, and assumptions ("Risk Factors") that are difficult to predict with regard to timing, extent, likelihood, and degree of occurrence. Risk Factors include, among others: the effects of the COVID-19 pandemic on the Company's business, operations, financial results and liquidity, including the duration and magnitude of such effects, which will depend on numerous evolving factors that the Company cannot currently accurately predict or assess, including: the duration and scope of the pandemic; the negative impact on global and regional markets, economies and economic activity, including the duration and magnitude of its impact on unemployment rates, consumer discretionary spending and levels of consumer confidence; actions governments, businesses and individuals take in response to the pandemic; the effects of the pandemic, including all of the foregoing, on the Company's distributors. manufacturers, suppliers, joint venture partners and other counterparties, and how quickly economies and demand for the Company's products recover after the pandemic subsides; changes in general economic conditions, employment rates, business conditions, interest rates, tax policies and other factors affecting consumer spending in the markets and regions in which the Company's products are sold; the inability for any reason to effectively compete in global footwear, apparel and consumer-direct markets; the inability to maintain positive brand images and anticipate, understand and respond to changing footwear and apparel trends and consumer preferences; the inability to effectively manage inventory levels; increases or changes in duties, tariffs, quotas or applicable assessments in countries of import and export; foreign currency exchange rate fluctuations; currency restrictions; capacity constraints, production disruptions, quality issues, price increases or other risks associated with foreign sourcing; the cost and availability of raw materials, inventories, services and labor for contract manufacturers; labor disruptions; changes in relationships with, including the loss of, significant wholesale customers; risks related to the significant investment in, and performance of, the Company's consumer-direct operations; risks related to expansion into new markets and complementary product categories; the impact of seasonality and unpredictable weather conditions; changes in general economic conditions and/or the credit markets on the Company's distributors, suppliers and retailers; increases in the Company's effective tax rates; failure of licensees or distributors to meet planned annual sales goals or to make timely payments to the Company; the risks of doing business in developing countries, and politically or economically volatile areas; the ability to secure and protect owned intellectual property or use licensed intellectual property; the impact of regulation, regulatory and legal proceedings and legal compliance risks, including compliance with federal, state and local laws and regulations relating to the protection of the environment, environmental remediation and other related costs, and litigation or other legal proceedings relating to the protection of the environment or environmental effects on human health; the potential breach of the Company's databases or other systems, or those of its vendors, which contain certain personal information, payment card data or proprietary information, due to cyberattack or other similar event; problems affecting the Company's distribution system, including service interruptions at shipping and receiving ports; strategic actions, including new initiatives and ventures, acquisitions and dispositions, and the Company's success in integrating acquired businesses, and implementing new initiatives and ventures; the risk of impairment to goodwill and other intangibles; changes in future pension funding requirements and pension expenses; and additional factors discussed in the Company's reports filed with the Securities and Exchange Commission and exhibits thereto. The foregoing Risk Factors, as well as other existing Risk Factors and new Risk Factors that emerge from time to time, may cause actual results to differ materially from those contained in any forward-looking statements. Given these or other risks and uncertainties, investors should not place undue reliance on forward-looking

statements as a prediction of actual results. Furthermore, the Company undertakes no obligation to update, amend, or clarify forward-looking statements.

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WOLVERINE WORLD WIDE, INC.

CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS

(Unaudited) (In millions, except earnings per share)

		Quarte	er Ended	l	Year-To-Date Ended				
	June 27, June 29, 2020 2019		 June 27, 2020		June 29, 2019				
Revenue	\$	349.1	\$	568.6	\$ 788.4	\$	1,092.0		
Cost of goods sold		201.9		338.2	459.4		641.4		
Gross profit		147.2		230.4	329.0		450.6		
Gross margin		42.2 %		40.5 %	41.7 %		41.3 %		
Selling, general and administrative expenses		143.6		168.7	299.7		332.7		
Environmental and other related costs, net of recoveries		(3.9)		6.2	4.9		10.0		
Operating expenses		139.7		174.9	304.6		342.7		
Operating expenses as a % of revenue		40.0 %		30.8 %	38.6 %		31.4 %		
Operating profit		7.5		55.5	24.4		107.9		
Operating margin		2.1 %		9.8 %	3.1 %		9.9 %		
Interest expense, net		10.5		6.7	18.3		13.6		
Debt extinguishment and other costs		0.2		_	0.2		_		
Other income, net		(1.7)		(1.0)	(2.3)		(2.3)		
Total other expenses		9.0		5.7	16.2		11.3		
Earnings (loss) before income taxes		(1.5)		49.8	8.2		96.6		
Income tax expense (benefit)		0.4		9.6	(2.7)		15.8		
Effective tax rate		(28.3) %		19.4 %	(33.0) %		16.4 %		
Net earnings (loss)		(1.9)		40.2	10.9		80.8		
Less: net earnings (loss) attributable to noncontrolling interests		(0.3)		_	(0.5)		0.1		
Net earnings (loss) attributable to Wolverine World Wide, Inc.	\$	(1.6)	\$	40.2	\$ 11.4	\$	80.7		
Diluted earnings (loss) per share	\$	(0.02)	\$	0.45	\$ 0.14	\$	0.88		
Supplemental information:									
Net earnings (loss) used to calculate diluted earnings (loss) per share	\$	(1.8)	\$	39.4	\$ 11.0	\$	79.2		
Shares used to calculate diluted earnings (loss) per share		80.9		88.3	81.5		90.1		
Weighted average shares outstanding		81.7		87.4	81.6		89.2		

WOLVERINE WORLD WIDE, INC.

CONSOLIDATED CONDENSED BALANCE SHEETS

		June 27, 2020		June 29, 2019
ASSETS				
Cash and cash equivalents	\$	422.6	\$	116.5
Accounts receivables, net		263.8		363.7
Inventories, net		386.5		406.5
Other current assets		45.7		42.6
Total current assets		1,118.6		929.3
Property, plant and equipment, net		134.9		138.2
Lease right-of-use assets		152.4		157.8
Goodwill and other indefinite-lived intangibles		1,040.1		1,043.0
Other noncurrent assets		143.4		174.6
Total assets	\$	2,589.4	\$	2,442.9
LIABILITIES AND STOCKHOLDERS' EQUITY	Φ.	222.4	Φ.	220.4
Accounts payable and other accrued liabilities	\$	330.4	\$	336.1
Lease liabilities		37.5		30.8
Current maturities of long-term debt		183.5		10.0
Borrowings under revolving credit agreements		125.0		368.0
Total current liabilities		676.4		744.9
Long-term debt		715.9		433.0
Lease liabilities, noncurrent		139.2		146.0
Other noncurrent liabilities		322.0		263.8
Stockholders' equity		735.9		855.2
Total liabilities and stockholders' equity	\$	2,589.4	\$	2,442.9

WOLVERINE WORLD WIDE, INC.

CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS

Net earnings \$ 10.9 \$ 80.8 Adjustments to reconcile net earnings to net cash provided by operating activities: 15.4 15.0 Deperciation and amontization 15.4 15.0 Deferred income taxes (13.4) (1.2 Stock-based compensation expense 43 2.8 Pelsoin and SERP expense 43 2.8 Debt eatinguishment coss 0.2 ————————————————————————————————————			d			
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Payments under revolving credit agreements (773.0) (142.0) Borrowings under revolving credit agreements 538.0 385.0 Proceeds from company-owned insurance policies 24.5 — Borrowings of long-term debt 471.0 — Payments on long-term debt (5.0) (2.5) Payments of debt issuance and debt extinguishment costs (6.4) (0.3) Cash dividends paid (17.0) (16.8) Purchase of common stock for treasury (21.0) (207.4) Employee taxes paid under stock-based compensation plans (19.9) (16.5) Proceeds from the exercise of stock options 2.1 5.8 Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (1.3) 0.9 Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	Net cash provided by (used in) investing activities		9.2		(42.4)	
Borrowings under revolving credit agreements 538.0 385.0 Proceeds from company-owned insurance policies 24.5 — Borrowings of long-term debt 471.0 — Payments on long-term debt (5.0) (2.5) Payments of debt issuance and debt extinguishment costs (6.4) (0.3) Cash dividends paid (17.0) (16.8) Purchase of common stock for treasury (21.0) (207.4) Employee taxes paid under stock-based compensation plans (19.9) (16.5) Proceeds from the exercise of stock options 2.1 5.8 Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (1.3) 0.9 Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	FINANCING ACTIVITIES:					
Proceeds from company-owned insurance policies 24.5 — Borrowings of long-term debt 471.0 — Payments on long-term debt (5.0) (2.5) Payments of debt issuance and debt extinguishment costs (6.4) (0.3) Cash dividends paid (17.0) (16.8) Purchase of common stock for treasury (21.0) (207.4) Employee taxes paid under stock-based compensation plans (19.9) (16.5) Proceeds from the exercise of stock options 2.1 5.8 Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (1.3) 0.9 Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	Payments under revolving credit agreements		(773.0)		(142.0)	
Borrowings of long-term debt 471.0 — Payments on long-term debt (5.0) (2.5) Payments of debt issuance and debt extinguishment costs (6.4) (0.3) Cash dividends paid (17.0) (16.8) Purchase of common stock for treasury (21.0) (207.4) Employee taxes paid under stock-based compensation plans (19.9) (16.5) Proceeds from the exercise of stock options 2.1 5.8 Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (1.3) 0.9 Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	Borrowings under revolving credit agreements		538.0		385.0	
Payments on long-term debt (5.0) (2.5) Payments of debt issuance and debt extinguishment costs (6.4) (0.3) Cash dividends paid (17.0) (16.8) Purchase of common stock for treasury (21.0) (207.4) Employee taxes paid under stock-based compensation plans (19.9) (16.5) Proceeds from the exercise of stock options 2.1 5.8 Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (1.3) 0.9 Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	Proceeds from company-owned insurance policies		24.5		_	
Payments of debt issuance and debt extinguishment costs Cash dividends paid Cash dividends paid Purchase of common stock for treasury Employee taxes paid under stock-based compensation plans Proceeds from the exercise of stock options Contributions from noncontrolling interests Net cash provided by financing activities Cash and cash equivalents at beginning of the year (6.4) (0.3) (17.0) (16.8) (21.0) (207.4) (19.9) (16.5) (19.9) (16.5) (19.9) (16.5) (19.9) (16.5) (19.9) (16.5) (19.9) (16.5) (19.9) (10.5) (1	Borrowings of long-term debt		471.0		_	
Cash dividends paid (17.0) (16.8) Purchase of common stock for treasury (21.0) (207.4) Employee taxes paid under stock-based compensation plans (19.9) (16.5) Proceeds from the exercise of stock options 2.1 5.8 Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (1.3) 0.9 Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	Payments on long-term debt		(5.0)		(2.5)	
Purchase of common stock for treasury Employee taxes paid under stock-based compensation plans Proceeds from the exercise of stock options Contributions from noncontrolling interests Net cash provided by financing activities Effect of foreign exchange rate changes Increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of the year (21.0) (207.4) (19.9) (16.5) (1.3) (1.3) (2.6) (2.6) (2.6) (2.6) (2.6) (2.6) (2.6) (2.7) (2.6) (2.7) (2	Payments of debt issuance and debt extinguishment costs		(6.4)		(0.3)	
Employee taxes paid under stock-based compensation plans Proceeds from the exercise of stock options Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes 10.9 Increase (decrease) in cash and cash equivalents 180.6 180.6 180.6 180.6 180.6 180.6 180.6 180.6 180.6 180.6 180.6	Cash dividends paid		(17.0)		(16.8)	
Proceeds from the exercise of stock options Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of the year 180.6 143.1	Purchase of common stock for treasury		(21.0)		(207.4)	
Contributions from noncontrolling interests 1.8 5.7 Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (Increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of the year 180.6 143.1	Employee taxes paid under stock-based compensation plans		(19.9)		(16.5)	
Net cash provided by financing activities 195.1 11.0 Effect of foreign exchange rate changes (I.3) Increase (decrease) in cash and cash equivalents 242.0 Cash and cash equivalents at beginning of the year 180.6 143.1	Proceeds from the exercise of stock options		2.1		5.8	
Effect of foreign exchange rate changes (Increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of the year (Increase (decrease) in cash and cash equivalents	Contributions from noncontrolling interests		1.8		5.7	
Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	Net cash provided by financing activities		195.1		11.0	
Increase (decrease) in cash and cash equivalents 242.0 (26.6) Cash and cash equivalents at beginning of the year 180.6 143.1	Effect of foreign exchange rate changes		(1.3)		0.9	
Cash and cash equivalents at beginning of the year 180.6 143.1						
	mercase (secrease) in cash and cash equivalents		Z-+Z.U		(20.0)	
Cash and cash equivalents at end of the quarter \$ 422.6 \$ 116.5	Cash and cash equivalents at beginning of the year		180.6		143.1	
	Cash and cash equivalents at end of the quarter	\$	422.6	\$	116.5	

The following tables contain information regarding the non-GAAP financial measures used by the Company in the presentation of its financial results:

WOLVERINE WORLD WIDE, INC.

Q2 2020 RECONCILIATION TABLES

RECONCILIATION OF REPORTED REVENUE TO ADJUSTED REVENUE ON A CONSTANT CURRENCY BASIS*

(Unaudited) (In millions)

		AP Basis 020-Q2	Ex	Foreign xchange Impact	C	Constant Currency Basis 2020-Q2		AAP Basis 2019-Q2	Constant Currency Growth (Decline)	Reported Growth (Decline)
REVENUE	_									
Wolverine Michigan Group	\$	217.4	\$	1.5	\$	218.9	\$	318.2	(31.2) %	(31.7) %
Wolverine Boston Group		122.5		0.5		123.0		230.7	(46.7)	(46.9)
Other		9.2		_		9.2		19.7	(53.3)	(53.3)
Total	\$	349.1	\$	2.0	\$	351.1	\$	568.6	(38.3) %	(38.6) %

RECONCILIATION OF REPORTED OPERATING MARGIN TO ADJUSTED OPERATING MARGIN*

	GA	GAAP Basis		justments (1)	 As Adjusted
Operating Profit - Fiscal 2020 Q2	\$	7.5	\$	10.2	\$ 17.7
Operating margin		2.1 %			5.1 %
Operating Profit - Fiscal 2019 Q2	\$	55.5	\$	7.8	\$ 63.3
Operating margin		9.8 %			11.1 %

⁽¹⁾ Q2 2020 adjustments reflect \$1.9 million of environmental and other related costs net of recoveries of \$5.8 million, expenses related to the COVID-19 pandemic including \$6.9 million of credit loss expenses, \$4.4 million of severance expenses and \$2.8 million of other related costs and other reorganization costs. Q2 2019 adjustments reflect \$6.2 million of environmental and related costs and \$1.6 million of business development related costs.

RECONCILIATION OF REPORTED SELLING, GENERAL AND ADMINISTRATIVE EXPENSES TO ADJUSTED SELLING, GENERAL AND ADMINISTRATIVE EXPENSES*

(Unaudited) (In millions)

	GA	Ad	justments ⁽¹⁾	As Adjusted		
Selling, general and administrative expenses - Fiscal 2020 Q2	\$	139.7	\$	(10.1)	\$	129.6
Selling, general and administrative expenses - Fiscal 2019 Q2	\$	174.9	\$	(7.6)	\$	167.3

⁽¹⁾ Q2 2020 adjustments reflect \$1.9 million of environmental and other related costs net of recoveries of \$5.8 million, expenses related to the COVID-19 pandemic including \$6.9 million of credit loss expenses, \$4.4 million of severance expenses and \$2.7 million of other related costs and other reorganization costs. Q2 2019 adjustments reflect \$6.2 million of environmental and related costs and \$1.4 million of business development related costs.

RECONCILIATION OF REPORTED DILUTED EPS TO ADJUSTED DILUTED EPS ON A CONSTANT CURRENCY BASIS*

(Unaudited)

	GA	Foreign GAAP Basis Adjustments (1) As Adjusted Exchange Impact		O .		Foreign Exchange Impact		 As Adjusted EPS On a Constant Currency Basis	
EPS - Fiscal 2020 Q2	\$	(0.02)	\$	0.10	\$	0.08	\$	0.01	\$ 0.09
EPS - Fiscal 2019 Q2	\$	0.45	\$	0.07	\$	0.52			

⁽¹⁾ Q2 2020 adjustments reflect environmental and other related costs net of recoveries, expenses related to the COVID-19 pandemic, including credit loss expenses, severance and other related costs, reorganization expenses and debt extinguishment costs. Q2 2019 adjustments reflect the impact of environmental and related costs and business development related costs.

RECONCILIATION OF REPORTED INVENTORIES TO ADJUSTED INVENTORIES*

	GAAP Basis			Adjustments (1)	As Adjusted		
Inventories, net - Fiscal 2020 Q2	\$	386.5	\$	(8.4)	\$	378.1	
Inventories, net - Fiscal 2019 Q2	\$	406.5	\$	_	\$	406.5	

⁽¹⁾ Q2 2020 adjustments reflect \$4.5 million of new store inventories and \$3.9 million of incremental tariff costs capitalized into inventory.

To supplement the consolidated condensed financial statements presented in accordance with Generally Accepted Accounting Principles ("GAAP"), the Company describes what certain financial measures would have been if environmental and other related costs net of recoveries, costs related to the COVID-19 pandemic including credit loss expenses, severance expenses and other related costs, reorganization expenses, debt extinguishment costs, new store inventories and incremental tariff costs within inventories were excluded. The Company believes these non-GAAP measures provide useful information to both management and investors to increase comparability to the prior period by adjusting for certain items that may not be indicative of core operating measures and to better identify trends in our business. The adjusted financial results are used by management to, and allow investors to, evaluate the operating performance of the Company on a comparable basis.

The constant currency presentation, which is a non-GAAP measure, excludes the impact of fluctuations in foreign currency exchange rates. The Company believes providing constant currency information provides valuable supplemental information regarding results of operations, consistent with how the Company evaluates performance. The Company calculates constant currency by converting the current-period local currency financial results using the prior period exchange rates and comparing these adjusted amounts to our current period reported results.

Management does not, nor should investors, consider such non-GAAP financial measures in isolation from, or as a substitution for, financial information prepared in accordance with GAAP. A reconciliation of all non-GAAP measures included in this press release, to the most directly comparable GAAP measures are found in the financial tables above.